EXHIBIT NR1

Montana DNRC Position Matrix for Emergency Firefighters (EFFs) and Rates of Pay

2021 MT DNRC EFF PAY PLAN

| Pay Rate |
|----------|
| \$12.58 |
| \$13.63 |
| \$14.91 |
| \$16.28 |
| \$17.67 |
| \$19.13 |
| \$21.88 |
| \$24.72 |
| \$25.21 |
| \$27.49 |
| \$30.01 |
| \$35.56 |
| \$41.91 |
| \$34.33 |
| \$48.91 |
| |

| POSITION CODE | POSITION TITLE | EFF CLASS |
|------------------|--|--------------|
| THSP | ACCOUNTING TECHNICIAN LEAD | G |
| AOBS | AERIAL OBSERVER | F |
| AREP | AGENCY REPRESENTATIVE | K |
| AOBD | AIR OPERATIONS BRANCH DIRECTOR | K |
| ASCO | AIR SPACE COORDINATOR | K |
| ASGS | AIR SUPPORT GROUP SUPERVISOR | J |
| ATGS | AIR TACTICAL GROUP SUPERVISOR | J |
| AITS | AIR TACTICAL SUPERVISOR - attached to ASM1 | J |
| ATBM | AIR TANKER BASE MANAGER | Н |
| ATCO | AIR TANKER/FIXED WING COORDINATOR | I |
| ABRO | AIRCRAFT BASE RADIO OPERATOR | Е |
| THSP | AIRCRAFT COORDINATOR (National and GACC) | I |
| ACDP | AIRCRAFT DISPATCHER | Н |
| THSP | AIRCRAFT MECHANIC | L |
| ATIM | AIRCRAFT TIMEKEEPER | D |
| ARCH | ARCHEOLOGIST | K |
| ACAC | AREA COMMAND AVIATION COORDINATOR | L |

| POSITION | POSITION TITLE | EFF |
|----------|--|-------|
| CODE | | CLASS |
| ACDR | AREA COMMANDER | M |
| ACLC | ASSISTANT AREA COMMANDER, LOGISTICS | L |
| ACPC | ASSISTANT AREA COMMANDER, PLANNING | L |
| BCMG | BASE CAMP MANAGER | E |
| THSP | BRANCH DIRECTOR, AREA COMMAND | L |
| BUYL | BUYING TEAM LEADER - GEOGRAPHIC | K |
| BUYL | BUYING TEAM LEADER - NATIONAL | L |
| THSP | BUYING TEAM LEADER – MENTOR | J |
| BUYM | BUYING TEAM MEMBER | F |
| CDSP | CACHE DEMOB SPECIALIST | F |
| CASC | CACHE SUPPLY CLERK | С |
| THSP | CADRE SUPPORT | F |
| CACB | CAMP CREW BOSS | D |
| CAMP | CAMP CREW HELP | A |
| THSP | CAMP CREW SQUAD BOSS | С |
| CLMS | CLAIMS SPECIALIST | Е |
| COML | COMMUNICATIONS UNIT LEADER | Н |
| INJR | COMP FOR INJURY SPECIALIST | Е |
| COMP | COMP/CLAIMS UNIT LEADER | Н |
| THSP | CONTRACT REPRESENTATIVE NATIONWIDE | G |
| COPA | CONTRACTING OFFICER'S PURCHASING AGENT | K |
| | CONTRACTING OFFICER TECHNICAL | |
| COTR | REPRESENTATIVE | G |
| COOK | COOK, HEAD CAMP | F |
| COOK2 | COOK, HELPER | D |
| CORD | COORDINATOR, EXPANDED DISPATCH | J |
| THSP | COST APPORTIONMENT TECHNICAL SPECIALIST | Н |
| COST | COST UNIT LEADER | Н |
| CFAD | COUNTY FIRE ADVISOR | J |
| CRWB | CREW BOSS | F |
| CREP | CREW REPRESENTATIVE | G |
| THSP | CRITICAL INCIDENT PEER SUPPORT TEAM MEMBER | K |
| DECK | DECK COORDINATOR | F |
| DMOB | DEMOB UNIT LEADER | Н |
| DIC1 | DEPUTY INCIDENT COMMANDER TYPE 1 | M |
| DIC2 | DEPUTY INCIDENT COMMANDER TYPE 2 | L |
| DIC3 | DEPUTY INCIDENT COMMANDER TYPE 3 | J |
| DPRO | DISPLAY PROCESSOR | C |
| DIVS | DIVISION/GROUP SUPERVISOR | J |
| | | |
| PILO | PILOT, DNRC | 0 |

| POSITION CODE | POSITION TITLE | EFF CLASS |
|------------------|---|--------------|
| DOCL | DOCUMENTATION UNIT LEADER | F |
| DZOP | DOZER OPERATOR | Н |
| DRVA | DRIVER, CLASS A - CDL REQUIRED | Е |
| DRVB | DRIVER, CLASS B – CDL REQUIRED | Е |
| DRIV | DRIVER/OPERATOR | D |
| AEMT | EMERGENCY MEDICAL TECH-ADVANCED | Н |
| AEMF | EMERGENCY MEDICAL TECH-ADVANCD FIRELINE | I |
| EMTF | EMERGENCY MEDICAL TECH-FIRELINE | Н |
| EMTB | EMERGENCY MEDICAL TECH-NON FIRELINE | G |
| EMTP | EMERGENCY MEDICAL TECH-PARAMEDIC | J |
| EMPF | EMERGENCY MEDICAL TECH-PARAMEDIC FIRELINE | J |
| ENGB | ENGINE BOSS | F |
| ENOP | ENGINE OPERATOR | Е |
| EQPI | EQUIPMENT INSPECTOR | F |
| EQPM | EQUIPMENT MANAGER | Е |
| EQTR | EQUIPMENT TIME RECORDER | Е |
| EDRC | EXPANDED DISPATCH RECORDER | С |
| EDSP | EXPANDED DISPATCH SUPERVISORY DISPATCHER | Н |
| EDSD | EXPANDED DISPATCH SUPPORT DISPATCHER | F |
| FACL | FACILITIES UNIT LEADER | Н |
| FAL1 | FALLER ADVANCED | J |
| FAL3 | FALLER BASIC | D |
| FAL2 | FALLER INTERMEDIATE | F |
| FELB | FELLING BOSS | F |
| FOBS | FIELD OBSERVER | F |
| FSC1 | FINANCE/ADMIN SECTION CHIEF TYPE 1 | L |
| FSC2 | FINANCE/ADMIN SECTION CHIEF TYPE 2 | K |
| FSC3 | FINANCE/ADMIN SECTION CHIEF TYPE 3 | J |
| FBAN | FIRE BEHAVIOR ANALYST | J |
| INVF | WILDLAND FIRE INVESTIGATOR | I |
| THSP | FIRE LOOKOUT | D |
| FFT1 | FIREFIGHTER TYPE 1 (SQUAD BOSS) | D |
| FFT2 | FIREFIGHTER TYPE 2 (CREW/MEMBER) | C |
| FIRB | FIRING BOSS | F |
| FWBM | FIXED WING BASE MANAGER | I |
| FWPT | FIXED WING PARKING TENDER | С |
| FLIR | FLIR OPERATOR | Н |
| FDUL | FOOD UNIT LEADER | Н |
| THSP | FORKLIFT OPERATOR | C |

| POSITION | POSITION TITLE | EFF |
|----------|---|-------|
| CODE | | CLASS |
| THSP | GACC METEOROLOGIST | J |
| GISS | GIS SPECIALIST | G |
| GSUL | GROUND SUPPORT UNIT LEADER | H |
| HEQB | HEAVY EQUIPMENT BOSS, SINGLE RESOURCE | F |
| THSP | HEAVY EQUIPMENT OPERATOR | Е |
| HETS | HEAVY EQUIPMENT TECH SPECIALIST | K |
| HEBM | HELIBASE MANAGER | I |
| HLCO | HELICOPTER COORDINATOR | I |
| HECM | HELICOPTER CREWMEMBER | D |
| HMGB | HELICOPTER MANAGER BOSS, SINGLE RESOURCE BOSS | G |
| HRSP | HUMAN RESOURCE SPECIALIST | Н |
| INBA | INCIDENT BUSINESS ADVISOR | L |
| THSP | INCIDENT BUSINESS ADVISOR - STATE | Н |
| ICT1 | INCIDENT COMMANDER TYPE 1 | M |
| ICT2 | INCIDENT COMMANDER TYPE 2 | L |
| ICT3 | INCIDENT COMMANDER TYPE 3 | J |
| ICT4 | INCIDENT COMMANDER TYPE 4 | F |
| ICT5 | INCIDENT COMMANDER TYPE 5 (IA) | Е |
| COMT | INCIDENT COMMUNICATION TECH | F |
| ICPI | INCIDENT CONTRACT PROJECT INSPECTOR | G |
| INCM | INCIDENT COMMUNICATIONS CENTER MANAGER | Е |
| IMSA | INCIDENT MEDICAL SPECIALIST ASSISTANT | G |
| IMSM | INCIDENT MEDICAL SPECIALIST MANAGER | Н |
| IMST | INCIDENT MEDICAL SPECIALIST TECHNICIAN | G |
| ITSS | INCIDENT TECHNICAL SUPPORT SPECIALIST | I |
| IRIN | INFRARED INTERPRETER | G |
| IADP | INITIAL ATTACK DISPATCHER | Н |
| THSP | INSTRUCTOR (S300 COURSES AND BELOW) | Н |
| THSP | INSTRUCTOR (\$400 COURSES AND ABOVE) | J |
| INTS | INTELLIGENCE SUPPORT | G |
| IARR | INTERAGENCY RESOURCE REPRESENTATIVE | G |
| THSP | INSTRUCTOR LEAD (\$300 COURSES AND BELOW) | I |
| THSP | INSTRUCTOR LEAD (\$400 COURSES AND ABOVE) | K |
| THSP | LABORER | C |
| THSP | LGFF COMPANY OFFICER | G |
| LOFR | LIAISON OFFICER | K |
| THSP | LIAISON OFFICER LIAISON - STATE | L |
| | | |
| LOAD | LOADMASTER LOCISTICS SECTION CHIEF TYPE 1 | E |
| LSC1 | LOGISTICS SECTION CHIEF TYPE 1 | L |

| POSITION CODE | POSITION TITLE | EFF CLASS |
|------------------|--|--------------|
| LSC2 | LOGISTICS SECTION CHIEF TYPE 2 | K |
| LSC3 | LOGISTICS SECTION CHIEF TYPE 3 | J |
| LTAN | LONG TERM FIRE ANALYST | J |
| MCCO | MAC GROUP COORDINATOR | K |
| MABM | MAFFS AIRTANKER BASE MANAGER | Н |
| MAFF | MAFFS LIAISON OFFICER | J |
| WHHR | MATERIALS HANDLER (WHSE/CACHE WORKER) | Е |
| WHLR | MATERIALS HANDLER, LEADER (WHSE/CACHE WORKER) | F |
| MEDL | MEDICAL UNIT LEADER | Н |
| THSP | MESSENGER | A |
| THSP | MILITARY INSTALLATION LOGISTICS COORDINATOR | Н |
| MXMS | MIXMASTER | G |
| THSP | MOBILIZATION CENTER COORDINATOR | K |
| THSP | NRCG EQUIPMENT INSPECTOR | F |
| HETS | NRCG HEAVY EQUIPMENT INSPECTOR | K |
| THSP | NRCG LEAD EQUIPMENT INSPECTOR | K |
| THSP | NRCG LEAD INCIDENT CONTRACT PROJECT INSPECTOR | К |
| OPBD | OPERATIONS BRANCH DIRECTOR | K |
| OSC1 | OPERATIONS SECTION CHIEF TYPE 1 | L |
| OSC2 | OPERATIONS SECTION CHIEF TYPE 2 | K |
| OSC3 | OPERATIONS SECTION CHIEF TYPE 3 | J |
| ORDM | ORDERING MANAGER | Е |
| PACK | PACKER | F |
| PTRC | PERSONNEL TIME RECORDER | Е |
| THSP | PILOT | L |
| PSC1 | PLANNING SECTION CHIEF TYPE 1 | L |
| PSC2 | PLANNING SECTION CHIEF TYPE 2 | K |
| PSC3 | PLANNING SECTION CHIEF TYPE 3 | J |
| PETL | PREVENTION TEAM LEADER | K |
| PETM | PREVENTION TEAM MEMBER | J |
| PREV | PREVENTION TECHNICIAN | С |
| THSP | PRINCIPLE ADVISOR (FEMA) | L |
| PROC | PROCUREMENT UNIT LEADER | I |
| PIOF | PUBLIC INFORMATION OFFICER | I |
| PIO1 | PUBLIC INFORMATION OFFICER TYPE 1 | L |
| PIO2 | PUBLIC INFORMATION OFFICER TYPE 2 | K |
| RADO | RADIO OPERATOR | В |

| POSITION CODE | POSITION TITLE | EFF CLASS |
|------------------|--|--------------|
| RAMP | RAMP MANAGER | F |
| RCDM | RECEIVING AND DISTRIBUTION MANAGER | Е |
| THSP | REGISTERED NURSE | N |
| READ | RESOURCE ADVISOR | I |
| REAF | RESOURCE ADVISOR FIRELINE | J |
| RESL | RESOURCES UNIT LEADER | Н |
| RTCM | RETARDENT CREW MEMBER | Е |
| SOFR | SAFETY OFFICER LINE | I |
| SOF1 | SAFETY OFFICER TYPE 1 | L |
| SOF2 | SAFETY OFFICER TYPE 2 | K |
| THSP | SEAT COORDINATOR | I |
| SECG | SECURITY GUARD (NOT LE) | С |
| SECM | SECURITY MANAGER | Е |
| SVBD | SERVICE BRANCH DIRECTOR | K |
| SEMG | SINGLE ENGINE A/T MANAGER | G |
| SITL | SITUATION UNIT LEADER | Н |
| SMEC | SMALL ENGINE MECHANIC | Е |
| STAM | STAGING AREA MANAGER | F |
| SCKN | STATUS/CHECK IN RECORDER | Е |
| STCR | STRIKE TEAM LEADER CREW (NFPA Fire Officer) | Н |
| STEN | STRIKE TEAM LEADER ENGINE (NFPA Fire Officer) | Н |
| STEQ | STRIKE TEAM LEADER HEAVY EQUIPMENT (NFPA Fire Officer) | Н |
| STLM | STRIKE TEAM LEADER MILITARY | Н |
| STPS | STRUCTURAL PROTECTION SPECIALIST | J |
| SPUL | SUPPLY UNIT LEADER | Н |
| SUBD | SUPPORT BRANCH DIRECTOR | K |
| TFLD | TASK FORCE LEADER | Н |
| TIME | TIME UNIT LEADER | Н |
| TESP | TOOL AND EQUIPMENT SPECIALIST | C |
| TPOP | TRACTOR/PLOW OPERATOR | Н |
| TNSP | TRAINING SPECIALIST | F |
| UASD | UNMANNED AIRCRAFT SYSTEM DATA SPECIALIST | Н |
| UASM | UNMANNED AIRCRAFT SYSTEM MANGER | I |
| UASL | UNMANNED AIRCRAFT SYSTEM MODULE LEADER | I |
| UASP | UNMANNED AIRCRAFT SYSTEM PILOT | I |
| THSP | VOUCHER EXAMINER | F |
| WHSP | WATER HANDLING SPECIALIST | F |
| WTOP | WATER TENDER DRIVER/OPERATOR | E |
| WOBS | WEATHER OBSERVER | Е |

| POSITION CODE | POSITION TITLE | EFF CLASS |
|------------------|----------------|--------------|
| XEDO | XEDAR OPERATOR | Н |

| POSITION CODE | ALL HAZARD | EFF CLASS |
|------------------|--------------------------------------|--------------|
| BIOL | BIOLOGIST | J |
| CANH | CANINE HANDLER | F |
| CANL | CANINE TEAM LEADER | G |
| CONS | CONSERVATION SPECIALIST | J |
| EPID | EPIDEMIOLOGIST | J |
| HAZ2 | HAZARDOUS MATERIALS-OPERATIONS LEVEL | F |
| HAZL | HAZARDOUS MATERIALS TEAM LEADER | Н |
| HAZ1 | HAZARDOUS MATERIALS-TECHNICIAN LEVEL | G |
| HEQT | HEAVY EQUIPMENT TECHNICIAN | Н |
| MSTC | MOUNTED SEARCH TECHNICIAN | F |
| SCOP | SMALL CRAFT OPERATOR | G |
| SFF1 | STRUCTURAL FIREFIGHTER 1 | С |
| THSP | STRUCTURAL FIREFIGHTER 2 | D |
| SOFL | STRUCTURAL FIRE LINE OFFICER | Н |
| SRT1 | SEARCH AND RESCUE SQUAD LEADER | F |
| SRTL | SEARCH AND RESCUE TEAM LEADER | G |
| SRT2 | SEARCH AND RESCUE TECHNICIAN | D |
| SRT3 | SEARCH AND RESCUE TECHNICIAN-BASIC | В |
| SWF1 | SWIFT WATER RESCUE SQUAD LEADER | F |
| SWFL | SWIFT WATER RESCUE TEAM LEADER | G |
| SWF2 | SWIFT WATER RESCUE TECHNICIAN | D |
| TMRL | TECHNICAL MOUNTAIN RESCUE LEADER | G |
| TMRT | TECHNICAL MOUNTAIN RESCUE TECHNICIAN | F |
| TRT1 | TECHNICAL RESCUE SQUAD LEADER | F |
| TRTL | TECHNICAL RESCUE TEAM LEADER | G |
| TRT2 | TECHNICAL RESCUE TECHNICIAN | D |
| TCA1 | TRAFFIC CONTROL AID | В |